

Under the High Patronage of His Excellency
The President of the Republic of Lebanon
General Joseph AOUN



**Health, Emergency Action & Leadership
in crisis management HEAL Forum**
“Building Back Stronger”

June 3, 2025
University of Balamand - Koura Campus

**HEALTH, EMERGENCY ACTION & LEADERSHIP
IN CRISIS MANAGEMENT HEAL FORUM**

Through this comprehensive agenda, we aim to identify practical solutions that will shape the future of Lebanon’s healthcare system. As Lebanon navigates the complexities of post-conflict recovery, the insights gained from this conference will be instrumental in guiding policy reforms, fostering cross-sector collaboration, and ensuring that the country’s healthcare sector emerges stronger and more resilient.

Hosted at the University of Balamand, this event will gather healthcare professionals, policymakers, military officials, economists, and international experts to examine the consequences of the recent conflict and explore strategies for strengthening crisis preparedness. The conference will feature keynote speeches, expert lectures, and panel discussions addressing essential topics in healthcare management.

DETAILED PROGRAM & SYNOPSIS

8:30 - 9:00 **Registration and Welcome Coffee**

9:00 - 9:45 **Opening Remarks**

9:45 - 10:05 **Keynote Address**

- Speaker: Nadine Hilal, MD, MPH
- Topic: The Impact of Conflict on Lebanon's Health Sector: Navigating Through Crisis
 - Overview of the latest crises & the effect on the healthcare system
 - National responses and their limitations
 - Setting the stage for long-term recovery and resilience

10:05 - 10:25 **Lecture 1: Strategic Planning for Crisis Preparedness: Mitigating Future Health Crises**

- Speaker: Lt. Col. Pharm. Habib Abdo
- Focus:
 - Developing comprehensive crisis management plans
 - Identifying risks and vulnerabilities in the healthcare system
 - Building flexibility and adaptability into healthcare strategies
 - Best practices for collaboration between public, private, and international organizations

10:25 - 10:45 **Lecture 2: Strengthening Healthcare Infrastructure for Crisis Preparedness**

- Speaker: Joseph Otayek, Eng., MBA
- Focus:
 - Weaknesses in current infrastructure
 - Policy recommendations for future crises
 - Building sustainable and resilient health systems

10:45 - 11:05 **Coffee Break**

11:05 - 12:25 **Panel Discussion 1: Crisis Management in Public Health: Immediate Responses and Long-term Strategies**

- Moderator:
 - Rola Mouawad; Journalist
- Panelists:
 - Alissar Rady, MD, MPH; WHO

- Antoine Zoghbi, MD; LRC
- Brig. Gen. Admin. Dany Bsherrawi; Lebanese Military Healthcare
- Farah Asfahany, MSc ; World Bank
- Nasser Yassin, Ph.D; Former Minister MOE
- Rev. Fr. Michel Abboud, Ph.D ; Caritas
- Zahi Chahine, MSL; DRMU – UNDP
- Wahida Ghalayini, MSN, MS ; PHEOC

- Key Themes:

- Emergency preparedness and response mechanisms
- Role of public-private partnerships
- Coordination between military and civilian healthcare during conflict
- Impact of resource shortages and international aid

12:25 - 12:45

Lecture 3: Building Climate Resilience in Healthcare Systems

- Speaker: Myriam Mrad, Ph.D
- Focus:
 - The intersection of climate change and healthcare crises, with a focus on Lebanon
 - Initiative taken by different stakeholder in relation to climate related diseases and climate resilient healthcare system
 - Lessons learned from the Lebanese experience
 - Opportunities to integrate climate resilient standard to healthcare system.

12:45 - 14:05

Lunch Break

14:05 - 14:25

Lecture 4: Antifragility in Healthcare - Building Systems That Thrive Under Crisis

- Speaker: Nassim Taleb, Ph.D, MBA
- Focus:
 - The concept of antifragility in healthcare - how systems can not only withstand crises but improve because of them
 - Why traditional risk management fails in volatile environments and how to build resilient and adaptive healthcare frameworks
 - Lessons from Lebanon and other fragile states on surviving repeated shocks
 - Practical applications of antifragile strategies in healthcare policy, hospital management, and emergency preparedness

14:25 - 15:45

Panel Discussion 2: Vision for the Future - Building a Resilient Healthcare System in Lebanon

- Moderator:
 - Fadi El-Jardali, Ph.D.; American University of Beirut
- Panelists:
 - H.E. Dr. Amer Al-Bsat
 - H.E. Dr. Hanin Al-Sayed
 - H.E. Dr. Rakan Nasreddine
 - H.E. Dr. Mohamad Haider
 - H.E. Dr. Yassin Jaber
 - MP Dr. Bilal Abdallah
- Key Themes:
 - Future strategies for strengthening Lebanon's healthcare system
 - Collaborating across sectors for crisis readiness
 - Investment in human resources and technology
 - Legislative and policy reforms needed for resilience

15:45 - 16:05

Lecture 5: Leadership in Times of Crisis: Building Strong Teams in High-Stress Environments

- Speaker: Carlos Ghosn, Eng.
- Focus:
 - Traits of effective leadership during crises
 - Strategies to maintain morale and cohesion
 - Lessons learned from healthcare leaders in conflict zones

16:05 - 16:15

Closing Remarks

- Topic: Key Takeaways and Call to Action for Crisis Preparedness in Healthcare